



NHS  
WALES  
GIG  
CYMRU



Llywodraeth Cymru  
Welsh Government

**Information pack for applicants**

**Cwm Taf Morgannwg University  
Health Board**

**Appointment of an Independent  
Member (Local Authority)**

**Closing date: 13 September 2019**



**The Commissioner for  
Public Appointments**

## **Cwm Taf Morgannwg University Health Board**

<b>Contents</b>	<b>Page</b>
<b>Making an Application</b>	<b>3</b>
<b>Annex A: The role of the Independent Member</b>	<b>6</b>
<b>Annex B: The role and responsibilities of Cwm Taf Morgannwg University Health Board</b>	<b>10</b>
<b>Annex C: The selection process</b>	<b>12</b>

## Making an application

Thank you for your interest in the appointment of an Independent Member (Local Authority) to Cwm Taf Morgannwg University Health Board. The new Independent Member will be required to participate as a full member of the Board setting the strategy for the organisation. In addition, you will be expected to constructively challenge, to participate actively in the decision-making process of the Board, and to scrutinise the performance of the Executive in meeting agreed goals and objectives. The attached Annexes provide details on the role of the Independent Member and the person specification, the role and responsibilities of Cwm Taf Morgannwg Health Board and the selection process.

To make an application please visit the Welsh Government public appointment website here <https://cymru-wales.tal.net/vx/lang-en-GB/mobile-0/appcentre-3/brand-2/candidate/jobboard/vacancy/7/adv/>.

Once you've registered, you'll be able to access the application form. To apply, you will need to submit the application form and **two** supporting documents. The first is a document answering the questions below, a '**personal statement**'. This document should be no more than two sides of A4. Your application may be rejected if you exceed this limit. The second document is a full, up to date **CV**. The two documents should be uploaded to the "Reasons for applying" section of the online application form.

### Personal Statement

Your personal statement is your opportunity to demonstrate how you meet each of the criteria as set out in the questions below. How you choose to present this information is up to you. However, you should aim to provide detailed examples that demonstrate how your knowledge and experience matches each of the criteria, and which describe what your role was in achieving a specific result.

Please note that your evidence will also be assessed against whether you have the necessary level of experience to effectively operate at Board level.

It will also benefit the selection panel if you can be clear which particular evidence you provide relates to which criteria. Providing separate paragraphs in relation to each criterion is common practice.

Your personal statement should, in addition to several points you would like to make, cover your reasons for applying for the post together with detailed examples of how your knowledge and experience matches the criteria set out in the person specification. Please limit your personal statement to two pages.

Please outline how you meet the role specific criteria for the Local Authority role.

Describe your understanding of health issues and priorities in Wales and how these would apply within the Cwm Taf Morgannwg University Health Board.

Please give a specific example or examples of when you have had to analyse complex information to contribute to sound decision making.

## **Cwm Taf Morgannwg University Health Board**

Please describe an occasion when you have held a senior person to account while maintaining a constructive relationship

Please can you provide evidence of your communications and engagement skills. Provide a specific example outlining your approach in communicating and engaging with people at all levels, what skills and methods you used and the outcome.

Please describe a specific example or examples where you have involved various teams, partners or stakeholders to improve a service or process. Please outline your personal contribution and the outcome.

### **Curriculum Vitae (CV)**

Please ensure your CV includes brief details of your current or most recent post and the dates you occupied this role. Please identify any past or present Ministerial appointments.

### **Welsh Language Skills**

Welsh language skills are desirable. However, all candidates will be expected to display an empathy towards the language and demonstrate leadership to strengthen bilingual service provision within the NHS in Wales.

### **Diversity Statement**

The Welsh Government believes that public bodies should have board members who reflect Welsh society - people from all walks of life - to help them understand people's needs and make better decisions. This is why the Welsh Government is encouraging a wide and diverse range of individuals to apply for appointments to public bodies. Applications are particularly welcome from all under-represented groups including women, people under 30 years of age, black, Asian and minority ethnic people, disabled people, lesbian, gay, bisexual and transgender people.

### **Guaranteed Interview Scheme**

The Welsh Government operates a Guaranteed Interview Scheme (GIS) for disabled people. The Equality Act 2010 defines a person as disabled if they have a physical or mental impairment and the impairment has a substantial and long term adverse effect on their ability to carry out normal day to day activities. Under the GIS, a disabled candidate will be selected for interview if they meet the minimum essential criteria for the post.

### **Indicative timetable**

Closing date:	13 <sup>th</sup> September 2019
Shortlisting complete:	w/c 16 <sup>th</sup> September 2019
Interviews held:	w/c 7 <sup>h</sup> October 2019

Start Date	As soon as possible. Post currently vacant.
------------	---

## Cwm Taf Morgannwg University Health Board

### Key facts about the post

Location: Board meetings held bi-monthly normally at various locations across the UHB. The UHB also has various committees, the meetings which meet either bi-monthly or quarterly.

Remuneration: £13,344 per annum

Where a Board Member is allowed time off from their current employment with pay to attend meetings of the Health Board, they will receive no additional remuneration for undertaking the Independent Member role. They will be treated in the same way as other employees who are given paid time off to undertake public duties.

Time Commitment: The post of Independent Member is based on a notional commitment of a minimum of Four (4) days per month but this will be subject to organisational demands and is expected to be higher than the minimum requirement.

### Contacts:

For further information regarding the selection process, please contact:

For further information regarding the selection process, please contact:

Public Appointments Team Email: [Publicappointments@gov.wales](mailto:Publicappointments@gov.wales)

For further information regarding the role of the Independent Member, please contact Professor Marcus Longley, Chair of Cwm Taf Morgannwg University Health Board. Tel: 01443 744803, Email: [marcus.longley@wales.nhs.uk](mailto:marcus.longley@wales.nhs.uk)

For further information about Cwm Taf Morgannwg University Health Board, you may wish to visit the Health Board's internet web site: <https://cwmtaf.wales/>

If you need any further assistance in applying for this role, please contact the Public Appointments Team on [Publicappointments@gov.wales](mailto:Publicappointments@gov.wales).

For further information about Public Appointments in Wales, please visit [www.gov.wales/publicappointments](http://www.gov.wales/publicappointments)

## Annex A

### The Role of the Independent Member

#### Role description and person specification

This is a great opportunity to use your skills and experience to make a contribution to our vision to achieve a “happier, healthier and fairer Wales”.

#### Role and responsibilities

Independent Members will among other things:-

- Play a full and active role in the governance of the Cwm Taf Morgannwg University Health Board, both clinical and corporate. You will take an active part in discussions, providing your opinion and challenge and support to the Board on key issues.
- Contribute to the work of the Board based upon your independence, your past experience and knowledge, and your ability to stand back from the day to day operational management;
- Contribute and accept corporate decisions to ensure a joined up, robust and transparent decision making process by the Board;
- Be expected, in time, to fully understand the business through active involvement to enable the effective performance of the organisation;
- Work closely with other public, private and voluntary organisations and will make sure that the views of patients, carers and families are fully involved in helping to shape, develop and improve services;
- Analyse and critically review complex information and contribute to sound decision making.
- Ability to contribute to the ‘governance and finance’ of the Health Board, ensuring it is open and honest in its work by contributing fully in the decision making process.

#### Person Specification

It is **Essential** that Independent Members will demonstrate the following qualities:-

#### Knowledge & Experience

- An understanding of health issues and priorities in the Health Board’s area and the ability to understand the role and work of the Board;
- Ability to hold the executives to account for performance whilst maintaining a constructive relationship;
- Ability to provide a knowledgeable, impartial and balanced perspective on a range of sensitive and complex issues;
- an awareness and understanding of equality and diversity issues, particularly as they relate to the sector and a commitment to promoting equality of opportunity

#### Personal Attributes and Skills

The Health Board has defined a set of shared core values. To help demonstrate your commitment to these values, you will need to be able to demonstrate the following:-

## **Cwm Taf Morgannwg University Health Board**

- The ability to “Put Patients First”.
- The ability to work together as part of a team and in partnership with other key organisations.
- The ability to value and respect others.
- The ability to communicate openly and honestly.

To be considered, you must be able to demonstrate that you have the qualities, skills and experience to meet all the essential criteria for appointment.

### **Role Specific Criteria**

You must be an elected member of a local authority whose area is within the Cwm Taf Morgannwg University Health Board area. You will have to demonstrate:-

- A knowledge and understanding of local authority matters in the area served by Cwm Taf Morgannwg University Health Board.
- Ability to apply your knowledge and understanding of local authority matters in a strategic board environment.

### **Time commitment**

The post of Independent Member to Cwm Taf Morgannwg University Health Board is based on a notional commitment of a minimum four days (4) per month but this will be subject to organisational demands and is expected to be higher than the minimum requirement.

### **Welsh Language**

Welsh language skills are desirable for this appointment. All candidates will be expected to display empathy towards the language and demonstrate leadership to strengthen bilingual service provision within the NHS in Wales.

### **Remuneration**

£13,344 per annum. Where a Board Member is allowed time off from their current employment with pay to attend meetings of the Health Board, they will receive no additional remuneration for undertaking the Independent Member role. They will be treated in the same way as other employees who are given paid time off to undertake public duties.

### **Expenses**

You will be entitled to be re-imbursed, if appropriate, against receipts for travel and subsistence expenses incurred while on Health Board business. Expenses must be claimed within three months of them being incurred unless there are exceptional circumstances.

Childcare and other dependent expenses may also be paid, on production of receipts, for additional costs incurred while undertaking Health Board work.

### **Tenure of office**

The Minister for Health and Social Services determines the length of the appointment, which will initially be up to 4 years. However, this is subject to the

## **Cwm Taf Morgannwg University Health Board**

Independent Member remaining eligible for the role for the duration of the term. Board members may stand for a maximum of eight (8) years.

### **Accountability**

Members are appointed by the Minister for Health and Social Services and are accountable to the Minister for Health and Social Services via the Chair for carrying out their duties and for their performance.

### **Assistance for Disabled Members**

Where appropriate all reasonable adjustments will be made to enable members to effectively carry out their duties.

### **Eligibility**

A person shall be disqualified from appointment if he/she:-

- a. has within the preceding 5 years been convicted in the UK, Channel Islands or the Isle of Man of any offence and has had passed on him/her a sentence of imprisonment (whether suspended or not) for a period of not less than 3 months;
- b. has been adjudged bankrupt or has made a composition or arrangement with his/ her creditors;
- c. has been dismissed, otherwise than by reason of redundancy, or non-renewal of a fixed term contract, from any paid employment with a health service body;
- d. is a person whose tenure of office as the chair, member or director of a health service body has been terminated because his/her appointment is not in the interests of the health service, for non-attendance at meetings or for non-disclosure of pecuniary interest;
- e. is an employee of a Trust or Health Board.

Any other information that may materially affect your application for appointment should be declared in the application form under the Conflict of Interests section.

Applicants should be persons who conduct themselves at all times in a manner which will maintain public confidence.

In particular, applicants are required to declare whether they are aware of anything in their private or professional life that would be an embarrassment to themselves or to the Welsh Government if it became known in the event of appointment.

Candidates should also note that membership of a LHB is a disqualifying office for membership of the National Assembly for Wales under the National Assembly for Wales (Disqualification) Order 2015.

### **Conflicts of Interest**

You should particularly note the requirement for you to declare any private interests which may, or may be perceived to, conflict with the role and responsibilities as Independent Members of Cwm Taf Morgannwg University Health Board including any business interests and positions of authority outside of the role in Cwm Taf Morgannwg University Health Board.

If appointed, Independent Members must declare these interests and seek confirmation from the Chair of Cwm Taf Morgannwg University Health Board that no conflict has arisen and if it is appropriate for them to remain a board member.

## **Cwm Taf Morgannwg University Health Board**

### **Standards in public life**

Independent Members will be expected to adhere to the standards of good governance set for the NHS in Wales, which are based on the Welsh Government's Citizen Centred Governance Principles and incorporate Nolan's "Seven Principles of Public Life".

**Annex B**

**The role and responsibilities of Cwm Taf Morgannwg University Health Board**

**Background**

On 1 April 2019 Cwm Taf University Health Board changed its name to Cwm Taf Morgannwg University Health Board (UHB) as it took responsibility for providing healthcare services for the people in the Bridgend County Borough area.

Cwm Taf Morgannwg UHB now provides primary, community, hospital and mental health services to the 450,000 people living in three County Boroughs – Bridgend, Merthyr Tydfil and Rhondda Cynon Taf.

The resident population of Bridgend, Merthyr Tydfil and Rhondda Cynon Taf is estimated to be 450,000 (StatsWales 2016).

Our 65 to 84 and 85+ age groups are projected to have the largest increase by 2036, when an estimated one in four people in Wales will be aged 65 and over.

These projections will have significant implications for the way in which we design and provide health (and increasingly integrated health & social care) services. With an increasing population and especially an increasing older population it is even more important that we support our the people living in our communities to live long and healthy lives, free from the limiting effects of multiple chronic conditions.

Ideally situated between Wales' capital city, Cardiff to the South, the coastal town, Porthcawl to the West and the stunning scenery in the Brecon Beacons National Park to the North, we operate within a vibrant community, rich with history and heritage.

With almost 13,500 staff our workforce is the life-blood not only of the University Health Board, but also many of the communities that we serve. We take our role as one of the largest employers in the area very seriously which is evident in our wide-ranging partnership working, dedication to our corporate social responsibilities and the importance we place on building relationships with our staff and community.

We believe in innovation to make improvements to clinical care. We are especially proud of our Academic Centre in Merthyr Tydfil which is helping to train future doctors in community medicine.

## Cwm Taf Morgannwg University Health Board

### The role of the Board member focuses on four key areas:-

- **Strategy** – to contribute to strategic development and decision-making
- **Performance** – to ensure that effective management arrangements and an effective team are in place at the top level of the organisation. To help clarify which decisions are reserved for the Board and then ensure that the rest are clearly delegated and to hold management to account for its performance in meeting agreed goals and objectives through purposeful challenge and scrutiny, and to monitor the reporting of performance.
- **Risk** – to ensure that financial information is accurate and that financial controls and systems of risk management and assurance are robust and defensible
- **Behaviour** – to live up to the highest ethical standards of integrity and probity and comply fully with the Code of Conduct. Board members should demonstrate through their behaviour that they are focusing on their responsibilities to citizens, the organisations and its stakeholders

## Annex C

### The selection process

The selection panel will assess your application form in terms of your CV and personal statement to determine whether you meet the criteria for the role, and whether or not you will be invited to interview. The panel can rely only on the information you provide in your CV and personal statement to assess whether you have the skills and experience required. Please ensure that you provide evidence to support how you meet all of the criteria and questions asked to complete as part of your personal statement.

The selection panel will consist of Chair, Professor Marcus Longley of Cwm Taf Morgannwg University Health Board, Gemma Nye, Primary Care Contract Workforce Lead, Health and Social Services Department, Welsh Government and David Jenkins OBE, formerly Chair of Aneurin Bevan University Health Board who will be the Independent Panel Member for this exercise.

Your application may be “long-listed”, subject to the volume of applications received, before it is passed to the shortlisting panel for consideration. You should be aware that in this situation, your application might not be considered in full by the entire selection panel.

We anticipate that during the week commencing **23<sup>rd</sup> September 2019** the panel will have decided who will be invited for the interviews which will take place during the week commencing **7<sup>th</sup> October 2019**.

The panel will select for interview only the strongest applicants who it feels have demonstrated that they best meet the criteria as asked to demonstrate in the personal statement. However, if you have applied under the guaranteed interview scheme and you meet the minimum essential criteria for the post, then you will also be invited for interview.

If you are invited to interview and if the interview date is not already provided in this information pack, we will aim to provide you with as much notice as we can of the interview date. If you are unable to make the arranged interview date, we will endeavour to re-arrange it but it might not be possible due to time constraints within the appointment timetable or selection panel availability.

You will receive email communication from the Appoint system to let you know whether or not you have been invited to be interviewed.

If invited to interview, the panel will question you about your skills and experience, asking specific questions to assess whether you meet the criteria set out for the post. The appointment process as well as an interview may include further assessment of suitability for the roles. Further information will be provided in advance to those called for interview.

Candidates who the panel believe are ‘appointable’, will be recommended to the Minister for Health, and Social Services who will make the final decision. The Minister

## **Cwm Taf Morgannwg University Health Board**

for Health and Social Services may choose to meet with appointable candidates before making a decision. If he does, he will meet all candidates and in the presence of the selection panel chair or their nominated representative. There will be a time gap between interview and a final appointment decision being made. Candidates who have been interviewed will be kept informed of progress.

If you are successful, you will receive a letter from the Minister for Health, and Social Services appointing you as an Independent Member of Powys Teaching Health Board, which will confirm the terms on which the appointment is offered.

If you are unsuccessful at interview, you will be notified by Welsh Government. We appreciate it takes a lot of time and effort to apply for roles and that feedback is a valuable part of the process. As a result, the letter will provide the details of who you may approach for feedback on your interview and application, if you so wish

### **Queries**

For queries about your application, please contact [Publicappointments@gov.wales](mailto:Publicappointments@gov.wales)

### **Regulation by the Commissioner for Public Appointments**

The Commissioner regulates and monitors appointments to public bodies to ensure procedures are fair, open and transparent and based on merit. More information about the role of the Commissioner and his Code of Practice is available from <http://publicappointmentscommissioner.independent.gov.uk>

### **If you are not completely satisfied**

Welsh Government will aim to process all applications as quickly as possible and to treat all applicants with courtesy. If you have any complaints about the way your application has been handled, please contact [Publicappointments@gov.wales](mailto:Publicappointments@gov.wales)

If after receiving a comprehensive response from the Welsh Government you are still concerned, you can write to the Commissioner for Public Appointments. Please contact:

The Commissioner for Public Appointments  
1 Horse Guards Road  
London  
SW1A 2HQ  
Tel: 0207 271 0849  
Email: [publicappointments@csc.gsi.gov.uk](mailto:publicappointments@csc.gsi.gov.uk)